

Banco de Desarrollo

# **Institutional Presentation**

Q2 - 2020

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North Constants

# **Institutional Overview**

### **FONPLATA** at a **Glance**

#### **Overview**

- FONPLATA is a multilateral development bank
- Consistent with its mission, it provides financing through loans and grants to support economic and social development to its member countries (Argentina, Bolivia, Brazil, Paraguay and Uruguay), with an aim of helping reduce socioeconomic differences
- FONPLATA was founded in 1974 by its five member countries, established by the *Tratado de la Cuenca del Plata*, and governed by the Vienna Convention
- FONPLATA's loans are mainly sovereign-guaranteed financings. In 2019 the Board approved a sovereign non-guaranteed facility for state owned banks which started operating in 2020
- Preferred status: FONPLATA receives preferred creditor treatment granted by its borrowing members thru the Constitutive Agreement
- FONPLATA's authorized and subscribed capital is US\$ 3,014 million
- Rated A2/A- by Moody's & S&P since 2016

Shareholders and Member Countries

#### Paraguay Uruguay 11,1% 11.19 Argentina Brasil 33.3% 33,3% Q Santa Cruz de la Sierra Bolivia **Regional offices Bolivia** Asunción, Paraguay 11.1% Buenos Aires, Argentina Montevideo, Uruguay

### FONPLATA as of June 30, 2020. (1) 2016 – 2019 for Income Statement Ca

#### Financial Highlights

(in US\$ millions)	2016	2017	2018	2019	Q2- 2019	Q2-2020	% CAGR <sup>1</sup>
Income Statement							
Total income	20.5	27.5	40.4	54.4	26.6	26.2	38.5%
Net interest income	20.5	26.8	37.7	46.0	22.9	22.0	30.9%
Net income	14.8	20.1	26.6	28.3	18.7	13.8	24.1%
Balance Sheet							
Total Assets	758.6	851.6	1,042.9	1,307.7	1,239.1	1,566.3	23.0%
Gross loans	543.8	662.0	799.4	936.5	855.2	1,104.5	22.4%
Total net equity	733.0	815.8	952.9	1,028.1	996.9	1,043.5	10.6%
Key Ratios							
NPLs / Gross Ioans	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Liquidity ratio	27.8%	21.5%	22.5%	28.2%	30.0%	29.5%	
Equity / Total Assets	96.6%	95.8%	91.4%	78.6%	80.5%	66.7%	

(1) 2016 – 2019 for Income Statement Calculations and 2016 – Q2- 2020 Balance Sheet Calculations

### **FONPLATA's Milestones**

From a Financial Fund to a Full-Fledged Regional Development Bank



More than US\$ 2,100 million in approved loans since 2013



### **FONPLATA's Core Pillars and Business Strategy**

#### **Business Strategy**

- Small-to-medium-sized projects, with an average US\$50-60mm loan ticket size
- Special focus on vulnerable zones, border regions and integration
- Proportional participation of member countries in loan portfolio

#### Target sectors:

- Road Infrastructure
- Disaster risk reduction
- Environment

- Logistics
- Sanitation & Water
- Social Infrastructure
- Urban development in small cities
- Sustainable Energy

#### Urban Infrastructure program for job creation in Bolivia



#### Improvements is road infrastructure



#### Five Strategic Pillars



In addition to lending, FONPLATA provides technical assistance grants for capacity building among member states



### **Well-Positioned in South America**

### **Key Statistics**



Geographic region covers nearly three-quarters of South American landmass



### FONPLATA's Credit Risk Rating is Among the Best in Latin America

			Moody's Rating																				
							Non-inv	estmei	nt Grac	le							In	vestme	ent Gra	de			
Country / bank		NR	С	Ca	Caa3	3 Caa2	2 Caa1	B3	B2	B1	Ba3	Ba2	Ba1	Baa3 E	Baa2	Baa1	Baa1 A3	A2	A1	Aa3 Aa2	Aa2	Aa1	Aaa
1	CAF <sup>(1)</sup>																			CAF			
2	CABEI <sup>(2)</sup>																			>			
3	Chile																		*				
4	FONPLATA																	×	FON	PLAT	4		
5	Peru																<b>6</b>						
6	Mexico																						
7	Panama															*							
8	Colombia																						
9	Uruguay														*								
10	Paraguay												8										
11	Brazil											<b>()</b>											
12	Bolivia																						
13	Argentina			-																			
14	Ecuador				- Ž																		



Source: Moody's as of June 30, 2020.
(1) CAF: Corporacion Andina de Fomento – Development Bank of Latin America.
(2) CABEI: Central American Bank of Economic Integration.

### **FONPLATA's Rating Trajectory**

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### **FONPLATA's Response to COVID-19 Emergency**

We provide liquidity to our member countries to tackle the COVID-19 effects

#	Туре	Amount	Norms	Support to Member Countries			
		(in US\$)		_			
1	Technical Cooperation	1.500.000	RDE No. 1454/20	■ Fast	$\checkmark$		
2	Emergency line COVID-19	60.000.000	RDE No. 1453/20		/		
3	Emergency Clause (5%)	29.993.227	ART. 7.05 Normas Generales	Effective	$\checkmark$		
4	Reassignment	18.000.000		Flexible	$\checkmark$		
	TOTAL	109.493.227					

#### **Disbursements**



Disbursements increased in the first half of 2020 and we expect them to continue growing



### **FONPLATA's Medium Term Debt Strategy**



#### **Outstanding Borrowings<sup>1</sup>**



#### Medium Term Debt Strategy Execution Timeline





Source: FONPLATA as of June 30, 2020. 1. At face value and after derivatives

### **FONPLATA's Inaugural Bond Issuance**

CHF 150m 0.578% Inaugural Bond Issuance Due March 2024

#### **Deal at a Glance**

Issuer	FONPLATA
Issuer Rating	Moody's: A2 (stable) S&P: A- (stable)
Туре	Senior unsecured
Transaction Size	CHF 150mm
Maturity	March 11, 2024
Coupon	0.578%
Spread at Launch	MS+90bps
Launch & Princing Date	February 11,2019
ISIN	CH0463112042
Listing	SIX Swiss Exchange
Documentation	Stand-alone
Bookrunners	UBS AG, Credit Suisse AG

#### **Distribution by Investor Type**



#### **Transaction Highlights**

- Investor marketing conducted during a two-day roadshow, with a senior delegation led by the Executive President
- Oversubscribed book with total demand over CHF200mm which allowed the issuer to price the targeted size of CHF150mm at the tight end of the pricing range
- First transaction out of the LatAm region in the CHF market in 2019





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# **Credit Highlights**

### **FONPLATA's Strengths: Credit Highlights**





### **1** Robust Governance Structure

**Supervisory Body** 



#### **Overview of Functions**

Board of Governors (BoG): Finance or planning ministers of member countries	<ul> <li>Key functions include admission of new members, capital structure changes, Board of Directors and Charter modifications</li> <li>Appoints external auditors, approves the audited financial statements, the administrative and capital budgets, and the allocation of net income</li> </ul>
Board of Executive Directors: Representatives of member countries	<ul> <li>Approves credit operations, policies, and authorizes financial obligations</li> <li>Approves structural modifications at executive level and reviews administrative and capital budgets before submission to BoG</li> </ul>
Executive President: Appointed for a 5- year period by the Board of Governors	<ul> <li>Highest authority responsible for FONPLATA's overall supervision and management</li> <li>Leads all the operational areas</li> <li>Appoints/terminates staff</li> <li>Can approve credit operations up to US\$ 5 million</li> </ul>
Audit Committee: Chaired by one of the Executive Directors, integrated by the Board of Directors	<ul> <li>Reviews FONPLATA's annual report and financial statements, with the corresponding external auditor's opinion, before submission to Board of Governors</li> <li>Current External Auditors: PricewaterhouseCoopers</li> </ul>



### 1 Strong Commitment and Responsibility to Social and Environmental Issues



 FONPLATA has been working closely with institutional partners and has received technical assistance from the AFD, EIB and IADB, to align its policies and procedures to best practices on social and environmental management

 FONPLATA has a Green Fund facility to spearhead the financing of green projects

#### Rehabilitation of Damaged Infrastructure, Emergency Housing for Affected Population as a Result of *El Niño* Climate Effects



#### **Green Fund Facility:**

#### Mitigation: reduce greenhouse gases

- Renewable Enegies and Energy efficiency
- Reforestation
- Sustainable Transportaion
- Sustainable Infraestructure

#### Adaptation: reduce vulnerability to climate change risks

- Technified irrigation and sustainable agriculture
- Stormwater drainage
- Water use efficiency

#### Resiliency:

- Climate Changes Related Emergencies
- Resilient Infraestructure

## SUSTAINABLE GOALS





### **Continuous Shareholders' Support**

#### Shareholders Breakdown



#### **Capital Breakdown**

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#### Capital Increases in Support of FONPLATA's Expansion Plan

- Following FONPLATA's 2010 reform, shareholders approved its first general capital increase in 2013 for US\$1,150mm, of which US\$350mm was paid-in capital, with annual installments beginning in 2014 and ending in 2018
- Shareholders approved the second capital increase in 2016, for US\$1,375mm, including US\$550mm of paid-in capital to be integrated on 9 annual installments beginning in 2018
- Solid capital base: US\$1,665mm of "callable capital", which serves as an additional cushion as FONPLATA is legally entitled to call upon these funds if needed



### **3** Focus on Risk Management

Risk	Source of Exposure	Measurement	Risk Management				
Market Risk – Exchange Risk	<ul> <li>Risk that financial assets and liabilities are denominated in currencies other than US\$ (functional currency)</li> </ul>	■ N/A	<ul> <li>All loan and investment transactions, as well as 99% of liabilities are denominated in U.S. dollars, which constitutes FONPLATA's functional currency</li> </ul>				
Market Risk – Interest Rate Risk	<ul> <li>Risk of fluctuations in lending and borrowing rates applicable to FONPLATA's loans and debt</li> </ul>	<ul> <li>Sensitivity analysis</li> </ul>	<ul> <li>FONPLATA has established policies for the determination of interest rates, allowing it to mitigate the potential effects of interest rate fluctuations</li> </ul>				
			<ul> <li>FONPLATA seeks to minimize the negative impact of potential mismatches on the duration of the loan portfolio and the debt incurred to finance such loans (ALM policy)</li> </ul>				
			Floating rate base (6M US\$ Libor + Spread)				
Market Risk	<ul> <li>Risk of significant variation in assets' value given market price movements</li> </ul>	<ul> <li>All bonds available for sale bonds are marked to market</li> </ul>	<ul> <li>Bonds available for sale are monitored on a regular basis which account for a significant percentage of the investment portfolio to date.</li> </ul>				
Credit Risk	Loans and investment portfolio	<ul><li>Arrears analysis</li><li>Credit risk analysis</li></ul>	<ul> <li>Guidelines that require diversification of financial assets and applicable limits for concentration of credit risk applied to member countries</li> </ul>				
		Loan loss provision	<ul> <li>Lending capacity limits are lower for sovereign loans without guarantee</li> </ul>				
Liquidity Risk	<ul> <li>Risk originated in the inability of the institution to meet its obligations</li> </ul>	<ul> <li>Forward liquidity scenario analysis</li> <li>Liquidity positions monitored daily</li> </ul>	<ul> <li>Minimum required level of liquidity defined by the liquidity policy (12 months period), monitored formally on a monthly basis</li> </ul>				

Financial policies are conservative to ensure prudent risk tolerance



### **Strong Financial Position**



#### **Balance Sheet Composition...**



#### ...a Strong Capital Adequacy Standing, Well Above Requirements...





...with a Track Record of Diversifying Funding Sources<sup>(1)</sup>...

#### ...and a Low Leverage Profile Versus Peers





### **4** Prudential Liquidity Management



#### Liquidity Evolution

#### Debt Maturity Profile



#### **Investment Portfolio by Asset**



### Liquidity in June 2020 exceeded the liquidity required to fulfill all applicable obligations for the next 12 months, in line with FONPLATA's internal policy



Source: FONPLATA as of June 30, 2020.
(1) Investments correspond to time deposits with original maturities greater than 3 months.
(2) Investments include sovereign, multilateral development institutions and financial sector bonds with a risk profile falling within FONPLATA's investment risk guidelines. Excludes Argentine treasury bonds in amount of US\$3,0mm.
(3) Applies the lowest rating available among S&P and Moody's.

#### Investment Portfolio by Credit Rating <sup>(3)</sup>

#### **Outstanding Loan Portfolio Growth**



Loan Portfolio by Member Country

#### Loan Portfolio by Remaining Term



 FONPLATA receives Preferred Creditor Status from its borrowing member countries

 In FONPLATA's history, all loans have been fully repaid by its member countries



Source: FONPLATA as of June 30, 2020. (1) Loan loss ratio defined as Allowance for Loan Losses / Gross Loans.

### 5 Sound Financial Performance Supported by High-Quality Assets

Loan Approvals and Disbursements

#### **Loan Approvals**



#### **Loan Disbursements**



#### Loan Approvals by Country (2013-2019)



Loan Approvals by Sector (2019)





Source: FONPLATA as of June 30, 2020. Note: Approvals refer to loans signed off by the issuer's Board of Executive Directors. Disbursements detail the actual amounts that have been given out to borrowers via fully or partially drawn loans.

### **5** Consistently Profitable With Low Transaction Costs

#### **Positive Evolution of Financial Results**



#### Profitability Consistent with Macroeconomic Environment



#### Reserves



Financial charges are determined by prioritizing net equity maintenance and the accumulation of retained earnings



Source: FONPLATA as of June 30, 2020.

### **5** Strong Performance Relative to Peers

		FONPLATA Evers de Desanello	CAF	CABEI Central American Fund	(1) BSTDB	New Development Bank	North American Development Bank
(US	S\$, million)	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
S	Loan portfolio	\$944	\$26,410	\$7,704	\$1,813	\$1,549	\$1,193
Metrics	Total assets	\$1,308	\$42,294	\$11,611	\$2,343	\$11,821	\$2,007
	Shareholder's equity	\$1,028	\$12,797	\$3,443	\$830	\$10,171	\$683
	NIM	3.5%	1.7%	2.4%	1.8%	2.9%	2.0%
	Efficiency ratio	20.2%	43.2%	22.4%	58.7%	18.6%	39.9%
Key ratios	NPLs / Gross loans	_	0.7%	1.6%	-	-	1.2%
Key	RoAE	2.9%	0.7%	3.3%	1.6%	7.4%	1.9%
	RoAA	2.8%	2.6%	6.9%	1.7%	2.2%	4.4%
	Equity / Assets	78.6%	30.3%	29.7%	35.4%	86.0%	34.0%
	Liabilities / Equity	0.3x	2.0x	2.0x	1.8x	0.2x	1.9x
Other	Ratings <sup>(2)</sup> (Moody's   S&P   Fitch)	A2   A-   NR	Aa3   A+   A+	Aa3   AA   NR	A2   A-   NR	NR   AA+   AA+	Aa1   NR   AA



Source: FONPLATA and other institutions' filings as of December 31, 2019.

(1) BSTDB: Black Sea Trade and Development Bank.

(2) Long-Term Issuer Default Rating



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# Appendix

### **Country Operations**

#### **Operations per Country**



#### Addressing Unsatisfied Basic Needs in Argentina (ARG-21)

- Investment: USD 31.3 million, of which 28.2 million are funded by FONPLATA
- **Location:** 9 provinces located in the north of Argentina.
- Objectives:
  - Increase water access and quality in urban and rural areas
  - Increase and improve basic and social infrastructure
  - Improve management systems
  - Strengthen social and human capital

#### **Approved Operations per Country**







Source: FONPLATA as of December 31, 2019.

### **Country Operations**

Urban Infrastructure and Employment in Bolivia (BOL-30 / BOL-32)

- Investment: USD 105 million; 100% financed by FONPLATA
- Location: 21 small cities and the 4 biggest cities in the country (covering 70% of the country's population) in Bolivia

#### Objectives:

- Increase and improve street lighting.
- Create direct jobs for vulnerable people (especially young women).
- Foster the creation of small and medium size enterprises.
- Urban roads improvement and construction.

#### Improving Life Quality in Corumbá, Brazil (BRA-16)

- Investment: USD 80 million, of which 40 million are funded by FONPLATA
- Location: Corumbá, Mato Grosso do Sul, Brasil
- Objectives:
  - Improve socio-environmental conditions (housing, recreation and public services).
  - Social inclusion.
  - Sustainable development in intervention areas.







### **Country Operations**

#### **Connecting Paraguay (PAR-27)**

- Investment: USD 220 million (100% financed by FONPLATA).
- Location: Amambay and Canindeyú states, Paraguay
- Objectives:
  - Improve road conditions.
  - Construction of 221 km of highways.
  - Environmental mitigation.



#### More Efficiency and Competitiveness in Uruguay's Docklands (URU-19)

- Investment: USD 127 million, of which USD 50 million will be funded by FONPLATA.
- Location: Montevideo, Uruguay
- Objectives:
  - Improve efficiency and competitiveness of Montevideo's docklands for the next 30 years.
  - Improve road and rail accessibility.
  - Increase port capacity.





### **Balance Sheet**

(In US\$ thousands)	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	2Q - 2019	2Q – 2020
Assets:							
Cash and cash equivalents	17,618	31,038	34,092	55,421	37,413	52,275	29,551
nvestments	157,155	179,932	148,932	179,708	331,507	319,343	432,407
₋oan portfolio, Net	447,327	539,517	657,087	792,580	920,387	848,429	1,085,225
Accrued interest	3,004	4,557	6,187	9,142	11,746	11,990	12,155
Property and equipment, net	2,377	3,191	5,161	5,791	5,721	5,737	5,551
Other assets	136	380	143	252	893	688	1,409
Total assets	627,617	758,615	851,602	1,042,894	1,307,667	1,238,462	1,566,298
Liabilities:							
Derivatives	0.0	0.0	0.0	0.0	1	0.0	0.0
Borrowings	0.0	16,000	26,000	78,750	264,708	228,608	509,533
Other liabilities	271	204	912	789	2,590	2,453	2,362
Special funds	9,836	9,393	8,915	10,440	12,230	10,546	10,897
Total liabilities	10,107	25,597	35,827	89,979	279,529	241,607	522,792
Net equity:							
Authorized capital	1,639,200	3,014,200	3,014,200	3,014,200	3,014,200	3,014,200	3,014,200
_ess callable option	(840,000)	(1,665,000)	(1,665,000)	(1,665,000)	(1,665,000)	(1,665,000)	(1,665,000)
Paid-in capital	799,200	1,349,200	1,349,200	1,349,200	1,349,200	1,349,200	1,349,200
Paid-in capital pending integration	(256,667)	(705,917)	(643,333)	(531,666)	(483,651)	(507,833)	(483,651)
Capital	542,533	643,283	705,867	817,534	865,549	841,367	865,549
General reserve	65,654	74,979	89,740	107,871	132,443	107,871	132,443
Other reserves	(2)	(5)	37	938	1,838	2,303	3,456
Retained earnings	9,325	14,761	20,131	26,572	28,308	45,315	42,058
Total net equity	617,510	733,018	815,775	952,915	1,028,138	996,855	1,043,506
Total liabilities and net equity	627,617	758,615	851,602	1,042,894	1,307,667	1,238,462	1,566,298



### **Income Statement**

(In US\$ thousands)	FY 2015	FY 2016	FY 2017	FY 2018	FY2019	2Q - 2019	2Q – 2020
Income							
Interest	10,911	15,554	21,407	31,667	41,841	21,045	19,373
Other loan income	2,863	3,382	3,645	4,490	4,836	2,223	3,318
Loan portfolio income	13,774	18,936	25,052	36,157	46,677	23,268	22,691
Interest	1,246	1,318	2,246	4,018	6,230	2,848	2,033
Other	43	44	117	128	1,350	354	1,438
Investments income	1,289	1,362	2,363	4,146	7,580	3,202	3,471
Other income	274	180	89	69	162	103	32
Income from financial assets	15,337	20,478	27,504	40,372	54,419	26,573	26,194
Expenses							
Interest expense	0	(19)	(716)	(2,645)	(8,442)	(3,629)	(4,238)
Income on net financial assets	15,337	20,459	26,788	37,727	45,977	22,944	21,956
Provision for impairments	(2,922)	(105)	142	(2,766)	(8,188)	419	(3,735)
Income after provision for impairments	12,415	20,354	26,930	34,961	37,789	23,363	18,221
Administrative expenses	(5,381)	(5,593)	(6,799)	(8,389)	(9,481)	(4,620)	(4,471)
Net income	7,034	14,761	20,131	26,572	28,308	18,743	13,750



Source: FONPLATA.

# Let's Continue the Conversation

For further information, please contact the desk: capitalmarkets@fonplata.org

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